Structure Design Quality Analysis in Improving Building Design Performance in Batam, Indonesia

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ABSTRACT: Quality management is a whole activity of functional management which determine quality policy, purpose and responsibility, and implementation by quality planning, quality control, quality assurance and quality improvement in a quality system. This research aims to describe how the building structure design quality recently in Batam, analysing what are the factors that affects the building structure design quality, and the result of regression analysis. Several theories reviewed in this research are quality management, planning and design consultant. Research instruments used in this research are interview and questionnaire to collect primary data in this research. Variables used in this research obtained from literature studies are 65 independent variables and 1 dependent variable, these variables will be confirmed by 5 professional respondent. Questionnaire is spread to 30 chosen respondents as building structure designer in Batam. This research is using qualitative study for interview, and quantitative study for questionnaire.

KEYWORDS: Structure design quality, Design performance, Building.

I. INTRODUCTION

Batam is an industrial city that is developing in several sectors, including construction. But in practice, building structure designs in Batam majorly still using design services from out of town and overseas. With a 35 random samples of projects in Batam, noted that only 15 of them are using services from Batam, wherein more than 50% are using out of town and overseas services. This occurs due to the owner perception for the structure designer in Batam which incompetent in accomplishing their work. This guides to the option of using out of town and overseas services although with a higher cost and less flexible time.

Quality management in design process in important to be concerned that can greatly affects for the whole project. Design and documentation process greatly affect the efficiency and performance for project as a whole[1]. As research conducted by Suyatno[2] in Surakarta, Pinori[3] in Manado dan Bakhtiyar[4] in Lamongan, that incompletion of planning and specification will lead to delays in completing building construction project. Prianto [5] also analysis the construction project in Malang where fault in drawing and specification are the main cause of rework.

This research aims to know how the quality of the building structure designer in Batam at the present time, analysis factors affecting building structure design quality in Batam, and the result of regression analysis.

II. LITERATURE REVIEW

Quality Management
Project management is planning organizing, leading and controlling company resources to obtain the determined short term target [6]. Quality management is all of the activities in overall management function which determine quality
policy, purpose and responsibility, and its implementation with quality planning, quality control, quality assurance and quality improvement [7]. Quality is a behaviour and characteristic of a product or service itself to fulfil client’s or customer’s needs[8].

Quality management is divided into 4 major parts: quality definition, quality assurance, quality control and quality improvement[9]. Quality definition is defining the quality that is needed. Quality assurance is a process of confirming to the client or stakeholder as the product has fulfilled their needs, expectation and other requirements. Quality control in an activity or technique to compare the actual quality to the planned quality, and to act if there is any deficiency. And quality improvements is the activity to improve the quality that refers to the application of reducing gap between present quality and the expected quality.

Quality assurance (QA) is a series of procedure and standards used to ease that particular document design and documentation. With implementing a good QA, can effects to a better design & drawings, more efficient design process, less mistakes, less change order, increase in customer satisfaction, to raise reputation and increase profit[10].

Planning
Project design-engineering is for fulfilling product or installation function with the consideration of several aspects such as reliability, constructability and maintainability. Design-engineering is done step by step: conceptual design, is outlining the technical basic thinking about the system to be realized and suggest several alternatives based on rough ideas; introductory design, is defining the main purpose from a product or installation to compile cost estimation with better accuracy; and detailed design is preparing the complete description from engineering aspects about the required product or installation [8].

Project is a temporary effort to obtain a certain unique result [11]. In performing this effort, several steps have to be done, as we know it as project life cycle. Project life cycle is a series of phases from initiation to closing of a project [11]. Therea are 6 phases in project life cycle [12] which consist of: concept & feasibility study, planning & engineering, procurement, construction, starting & executing and operational. This research is focused on the planning & engineering phase.

Unfortunately, there is yet no standard in Indonesia that gives a detailed description about the ideal planning should be. With that said, in this researched we will point out the important part of building structure design based on the applicable regulations, construction requirements and international standards. Regulations that are used as reference in this research are Indonesian Constitution no. 2/2017 about construction service and Presidential Decree no. 54/2010 about material/service procurement for government. Construction requirements is taken from SNI 2847:2013 about building reinforced concrete requirements and SNI 1729:2015 about specification for steel structure building. International standard that is used is ISO 9001:2008 quality management system.

Stakeholder is an individual, group, or organization that can influence, be influenced or perceive themselves by a decision, activity or outcome of a project [11].
Table 1. Project Stakeholder [13]

<table>
<thead>
<tr>
<th>Phases</th>
<th>Risk events</th>
<th>Internal stakeholders</th>
<th>External stakeholder</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Clients</td>
<td>Consultants</td>
</tr>
<tr>
<td>Pre-design stage</td>
<td>Conflicts of requirements of interest groups</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td></td>
<td>Vague client’s requirements</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td></td>
<td>Errors in cost estimation</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td></td>
<td>Market environment changes</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Incorrect assumption</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sketch design stage</td>
<td>Delay of management approval</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td></td>
<td>Inaccurate cost data</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Change of client requirements</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td></td>
<td>Change of market environment</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Detailed design stage</td>
<td>Conflicts between different drawing</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Delay of approval from government department</td>
<td>✓</td>
<td></td>
</tr>
</tbody>
</table>

As seen from project stakeholder table above, consultants are holding a big role in each of the project phases. Consultants are responsible in project starting from pre-design stage until detailed design stage. Relationship with the client is about the requirements that are needed, including initial request and revisions.

Building design documents are a bundle of documents required for building activities that consist of specification, technical drawing, guidance for maintenance and other relevant documents such as explanation diagram, tables & graphics, survey report, etc. [14]. Building design documents must be well prepared so that it will not contradict, ambiguous, and can be understood by all stakeholders.

**Design Consultant**

Professional consultant is a company or individual that has the expertise, proficiency and special talent that is available for the client, with remuneration [8]. Construction consultant is an overall or in part services including assessment, planning, design, supervise and building construction execution [15].

Planning consultant has the responsibility to [16]: make a complete planning starting from planning drawing, term of reference, structural analysis, bill of quantity; giving advice and consideration for the client and contractor about implementation; providing answers and explanation to contractor about things that are unclear in the drawing; making revision drawing for changes; and attending the project coordination meeting.

**Previous Researches**

Several relevant researches is taken as reference in this research: Mycle Wala, Bonny F. Sompie dan Robert J. M. Mandagi[17]. Conduct a research that aims to analysing planning factors that affects design consultant performance, to analyse the impact of planning factors to design consultant performance, and to discover which is the dominant factor that effects the design consultant performance. This research is conducted in Manado with the result of interview and questionnaire from expert as the primary data. This research is using AHP method with result that
design document quality is the dominant factor in assessing design consultant performance, followed by time aspect, term of reference and cost aspect.

I Gede Astawa Diputra[18] conducts a research to evaluate design consultant performance in handling building design project. The primary data is obtained from questionnaire that are distributed to experts in their filed, and processed with AHP method. The result of this research is that the design document quality is the most important to evaluate design consultant performance, followed by term of reference, design duration aspect, and design cost aspect.

Variables Used in This Research
In this research, 11 factors are gathered from several literature with each factor consist as the following variables:
Factor 1 (designer’s competence): civil engineering knowledge (X1), professional standard (X2), experience in relevant project (X3), working load (X4), communication with different discipline (X5), understanding owner’s instruction (X6); Factor 2 (planning and constructability consideration): consideration in material availability on site (X7), consideration in human resource ability (X8), consideration in technology availability (X9), using modular shape and sizes (X10), consideration in design impact to environment (X11), consideration in operational and maintenance simplicity (X12); Factor 3 (influence from owner): coordination between owner and designer (X13), owner experience in relevant project (X14), ability to review design documents (X15); Factor 4 (personnel qualification): conformity in the number of required personnel in project (X16), conformity between discipline and project handled (X17), conformity in working experience and project handled (X18), personnel quantity (X19), personnel certification (X20), personnel exchange (X21), junior personnel supervision (X22); Factor 5 (design document consistency): consistency between document, working plan & requirements and engineer’s estimate (X23), consistency between architecture, structure and M&E drawings (X24), consistency in symbols, notations and units usage (X25); Factor 6 (design document completeness): tools and materials requirement (X26), design quality certificate (X27), execution procedure (X28), quality control standard (X29), archive and documentation (X30); Factor 7 (design document accuracy): drawing scale accuracy (X31), conformity between design and regulation (X32), BoQ and cost estimate calculation (X33), information from owner (X34), quality control and procedure (X35), design review (X36); Factor 8 (design document simplicity): systematic design documents (X37), uses in 3D visualisation (X38), uses in supporting programs (X39); Factor 9 (design duration aspect): systematic schedule (X40), rational time allocation (X41), in time document design completion (X42), time document submission (X43), urgency of planning time to begin construction immediately (X44); Factor 10 (design cost aspect): suitability in cost type to project (X45), suitability in cost calculation method to regulations (X46); Factor 11 (term of reference): gathering information (X47), design concept (X48), design work program (X49), global cost estimation (X50), site planning (X51), space arrangement program (X52), license arrangement cost estimation (X53), global cost estimation (X54), feasible in architectural design (X55), feasible in structural and utility design (X56), materials usage description (X57), cost details (X58), technical specification details (X59), detailed drawing (X60), design report (X61), working plan & requirements (X62), working volume details (X63), engineer’s estimate (X64), and final design report (X65).

III. RESEARCH METHODOLOGY

Research Process
This research is started from discovering the issues that currently occur. These issues is taken to the background for this research, which is the initial step required for a research. This step was started with observing the issue and problem that occurs at the present time, continued with formulation of research problems, and decided the aims of this research. Literature studies become the base of the theories to the topic chosen, taken from references that are related to the research problems. In the stage of analysing and discussion, primary and secondary data will be obtained from quantitative and qualitative method. From the collected data, the relationship between the effective variables of building structure design and quality performance will be arranged.
Research Respondent
Respondent is an individual or organization that become the source of information for the conducted research and can provide information and answers to the questionnaire given. The method that is used to determine the respondent is using purposive sampling, where researcher have to decide who is considered competent for their opinion. The chosen respondent must understand or having experiences in the analysis topic.

Respondents chosen for this research are divided into 2 categories: expert respondent and research respondent. Expert respondent is a respondent who has a master degree in civil engineering and has a minimal of 10 years of experience in designing building structure. The expert respondent’s role is to validate the variables that are going to be used in this research and as a party for discussion. Research respondent is the respondent to answer the provided questionnaires. These research respondents consist of building structure designer in Batam with minimum of 1 year of experience in building structure design and a bachelor degree in civil engineering.

Research Instrument
Primary data are the data that are going to be processed to answer the problem raised in this research. The primary data are obtained from questionnaire’s answers and from interview with the respondents. Questionnaires are arranged based on literature study and the relevant previous researches.

Secondary data are the data used as supporting information in doing the research. The secondary data are obtained from literature studies, but not limited to journals, books and articles that are related to building structure design quality.

Research Method
To answer the first research purpose which is to describe how the building structure design quality recently in Batam, a qualitative method is used. The structure designer condition in Batam is known from questioned that are asked in interviews with construction perpetrators in Batam. This is expected to be a consideration in giving improvement recommendation to be more precise.

To answer the second research purpose which is factors that affects the building structure design quality, is using a quantitative approach. This quantitative approach is done to gather the data from questionnaire from the chosen respondent and to be processed statistically. Statistic calculation from the questionnaire answer will be processed with correlation analysis, intercorrelation analysis, factor analysis and regression analysis with SPSS v.22 as the tool.

To answer the third research purpose which is the result of the regression analysis, data will be processed quantitatively with SPSS v.22 as the tool.

IV. ANALYSIS AND RESULTS

Building Structure Design Quality in Batam
To know how the building structure design quality recently in Batam, an open interview is used as the instrument. Interviews was conducted to several parties which is owner, contractor, and structure designer themselves. The purpose of interviewing different parties is to know the quality of building structure design quality from different perspectives.

Interview begins with question, “in your opinion, how is the quality of building structure design in Batam? Have you ever encounter problems when using design services from Batam?”, to owner and contractor. And with question, “Have you ever find difficulties in designing building structure in Batam?”, to the structure designer. Interview then continues to several other questions based on each respondent’s answer until satisfactory answer is obtained.

From the contractor’s perspective, found that the structure design done by Batam’s structure designer is still satisfactory for a not complex building, but problems starting to arise in some complex building. Common problem that happens is incomplete detailed drawing that cause project delays.
From the owner’s perspective, found that the structure design done by Batam’s structure designer is less convincing especially for high rise building projects, so that they prefer a well-known structure designer from out of town such as Jakarta, or overseas such as Singapore. This is caused by previous experiences where the design was found difficult to be implemented on site, the lack of detail drawings that cause project delays, and the structure designer from overseas who has a better value engineering.

From the structure designer, found that they did not find any difficulties in structure designing, various problems can be overcome with no serious problem. The main problem that they often encounter is that time pressure from the client to finish a certain project in a short amount of time, and a low design fee.

Factors Affecting the Building Structure Design Quality

There are 5 expert respondents in this research, 2 of them are academics and 3 of them are practitioners where these expert respondents are not limited by certain city. This approach is using a questionnaire with the questions similar to the questionnaire for the research respondent, but only with yes or no answer.

Variables are chosen to be used in the research if 3 out of 5 answered yes in a certain question. Based on the questionnaire’s answer from the expert respondents, found that 2 out of 65 variables are omitted, which is X21 and X53.

These 63 variables left will be the questions for the research respondents’ questionnaire. This questionnaire is distributed to building structure designers in Batam. 30 out of 46 questionnaires distributed is answered and given back to the researcher. These are the data that will be analysed in this research. Characteristics of the respondents are described, such as long of experiences in building structure design, education and job title:

Table 2. Respondent’s Characteristics

<table>
<thead>
<tr>
<th>Characteristics</th>
<th>Category</th>
<th>Total</th>
<th>Percentage (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Long of experiences in building structure design</td>
<td>1 - 5 years</td>
<td>15</td>
<td>50,0</td>
</tr>
<tr>
<td></td>
<td>5 - 10 years</td>
<td>4</td>
<td>13,3</td>
</tr>
<tr>
<td></td>
<td>&gt;10 years</td>
<td>11</td>
<td>36,7</td>
</tr>
<tr>
<td>Education</td>
<td>Bachelor Degree</td>
<td>26</td>
<td>86,7</td>
</tr>
<tr>
<td></td>
<td>Master Degree</td>
<td>3</td>
<td>10,0</td>
</tr>
<tr>
<td></td>
<td>Doctoral Degree</td>
<td>1</td>
<td>3,3</td>
</tr>
<tr>
<td>Job title</td>
<td>Engineer</td>
<td>18</td>
<td>60,0</td>
</tr>
<tr>
<td></td>
<td>Professional Engineer</td>
<td>3</td>
<td>10,0</td>
</tr>
<tr>
<td></td>
<td>Manager</td>
<td>4</td>
<td>13,3</td>
</tr>
<tr>
<td></td>
<td>Director</td>
<td>5</td>
<td>16,7</td>
</tr>
</tbody>
</table>

As shown from table 2, is shown the characteristics of the respondents used in this research. The majority of the respondents have 1-5 years of experience in structure design, the majority of bachelor degree in civil engineering, and spread from engineer to director of structure consultant department.

Correlation analysis used in this research is a stepwise multiple linear regression. This is to measure the relationship between factors of building structure design quality to design quality performance. This analysis is using Pearson correlation where independent with the correlation value ≥0.4 considered to have a strong relationship with the dependent variable and will proceed to the next analysis.
From 65 independent variables that are analysed, found that 29 variables have a strong relationship with the dependent variable. These variables are from 2 indicators: human resources, and contract document quality; and distributed from 11 factors that are used in this research: designer’s competence, planning and constructability consideration, influence from owner, personnel qualification, design document consistency, design document completeness, design document accuracy, design document simplicity, design duration aspect, design cost aspect and term of reference.

In intercorrelation analysis, variables with correlation value >0.4 with the number greater than half of total variables, will be omitted from the model. From 29 variables analysed, to pass to the next analysis shall has minimal of 15 variable partner with correlation value <0.4. With that being said, 19 variables met this criteria: X2, X3, X6, X14, X16, X19, X23, X26, X28, X29, X31, X32, X36, X37, X42, X46, X52, X59 and X61 that will proceed to the next analysis.

Factor analysis is done to form several new group from the chosen variables from the intercorrelation analysis that considered valid to describes the factors that effects building structure design quality in Batam. Factor analysis starts with Barlett of Sphericity and Keiser Meyer Olkin Measure of Sampling Adequacy (KMO) tests. These tests is to measure the level of intercorrelation between variables whether or not the analysis can be performed, with the criteria of KMO > 0.5 and Bartlett’s test of Sphericity at <0.05 significance level.

Obtained KMO’s value is 0.645 which is >0.5 and Bartlett’s significance level at 1.364x10^{-11} which is <0.05, so the factor analysis can be performed and no significant relationship accours between independent variables in or out of the model. These values is obtained after omitting 4 variables with the correlation value <0.5, which is X3, X14, X29 and X42.

From 15 independent variables that analysed, will form 4 factor components. Independent variables included in component factor 1 are X2 and X6. Independent variables included in component factor 2 is X16. Independent variables included in component factor 3 are X19, X23, X26, X28, X31 and X32. Independent variables included in component factor 4 are X36, X37, X46, X52, X59 and X61.

### Multiple Linear Regression Analysis

The regression method used in this research is multiple linear regression analysis with stepwise method. With this method, all of the independent variables analysed will be filtered until the variables that able to describe the dependent variable are obtained. These variables that are called as predictor variables.

<table>
<thead>
<tr>
<th>Model</th>
<th>R</th>
<th>R Square</th>
<th>Adjusted R Square</th>
<th>Std. Error of the Estimate</th>
<th>Durbin-Watson</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>.806¹</td>
<td>.649</td>
<td>.637</td>
<td>.3140</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>.874²</td>
<td>.765</td>
<td>.747</td>
<td>.2618</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>.913³</td>
<td>.834</td>
<td>.815</td>
<td>.2243</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>.943⁴</td>
<td>.889</td>
<td>.871</td>
<td>.1869</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>.952⁵</td>
<td>.906</td>
<td>.886</td>
<td>.1755</td>
<td>1.903</td>
</tr>
</tbody>
</table>

a. Predictors: (Constant), X26
b. Predictors: (Constant), X26, X32
c. Predictors: (Constant), X26, X32, X36
d. Predictors: (Constant), X26, X32, X36, X23
e. Predictors: (Constant), X26, X32, X36, X23, X31
f. Dependent Variable: Y

From the table 3 above, 5 regression models are formed. The first model only consist of 1 variable, X26, a predictor variable with $R^2$ score of 0.649, wherein X26 giving 64.9% contribution to the dependent variable. The second model, consist of 2 variables with $R^2$ score of 0.765, X26 and X32. To calculate the contribution of X32, the $R^2$ value difference is calculated. That gives 11.6% of X32 contribution to the dependent variable. This calculation continues so that have each independent variable contribution to dependent variable: X36 = 6.9%, X23 = 5.5%, X31 = 1.7% and 9.4% left is described with variables other than the one described in these model.

Table 4. Regression Equation Analysis

<table>
<thead>
<tr>
<th>Model</th>
<th>Unstandardized Coefficients</th>
<th>Standardized Coefficients</th>
<th>Collinearity Statistics</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>B</td>
<td>Std. Error</td>
<td>Beta</td>
</tr>
<tr>
<td>5</td>
<td>(Constant)</td>
<td>-0.969</td>
<td>.454</td>
</tr>
<tr>
<td>X26</td>
<td>.667</td>
<td>.078</td>
<td>.645</td>
</tr>
<tr>
<td>X32</td>
<td>.190</td>
<td>.051</td>
<td>.308</td>
</tr>
<tr>
<td>X36</td>
<td>.248</td>
<td>.051</td>
<td>.323</td>
</tr>
<tr>
<td>X23</td>
<td>.278</td>
<td>.073</td>
<td>.278</td>
</tr>
<tr>
<td>X31</td>
<td>-.163</td>
<td>.078</td>
<td>-.176</td>
</tr>
</tbody>
</table>

From the table above, constants for the regression equation is -0.969, coefficient for X26 is 0.667, coefficient for X32 is 0.190, coefficient for X36 is 0.248, coefficient for X23 is 0.278 and coefficient for X31 is -0.163. with that being said, the regression formula is as following:

$$Y = -0.969 + 0.667 \times X26 + 0.190 \times X32 + 0.248 \times X36 + 0.278 \times X23 - 0.163 \times X31$$

V. CONCLUSION

The quality of building structure design in Batam considered still not optimal, this is due to the majority of building projects in Batam still uses structure design services for out of town and overseas. This is proven by the answers from the interviews from contractors and owners as a service user that states the design outcome from Batam’s structure designer, flaws often still occur such as not considering constructability, design document deficiency, and lack of efficiency in cost.

Factors that affect the building structure design quality in Batam are: designer’s competence, influence from owner, personnel qualification, design document consistency, design document completeness, design document accuracy, design document simplicity, design duration aspect, design cost aspect and term of reference which are obtained from the following variables: X2, X3, X6, X14, X16, X19, X23, X26, X28, X29, X31, X32, X36, X37, X42, X46, X52, X59 and X61.

From the regression analysis, the contribution value from 5 variables: X26 = 64.9%, X32 = 11.6%, X36 = 6.9%, X23 = 5.5% and X31 = 1.7%; with the regression formula $Y = -0.969 + 0.667 \times X26 + 0.190 \times X32 + 0.248 \times X36 + 0.278 \times X23 - 0.163 \times X31$.  

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