

An ISO 3297: 2007 Certified Organization

Volume 4, Special Issue 3, March 2015

First National Conference on Emerging Trends in Automotive Technology (ETAT-2015)

Organized by

SAE INDIA Velammal Collegiate Club, Velammal Engineering College, Chennai, India on 20th March 2015

Maintenance Cost Optimization for the Process Industry

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ABSTRACT: This paper is about Proper maintenance of plant equipment can significantly reduce the overall operating cost, whileboosting the productivity of the plant. Therefore Maintenance planning is carried out in a areawhere the frequent failure occurs. The raw mill section is chosen due to its critical failure nature. The various subsystems of the raw mill system are: air slide, conveyor assembly, impact crusher, separator, elevator and gear assembly. The objective is to determine the optimal maintenancepolicy by means of Analytical Hierarchy Process (AHP) and it is combined with Goal Programming (GP) to minimize the total maintenance cost.

KEYWORDS: Optimization, Maintenance, Reliability, Priority, Goals

I. INTRODUCTION

Maintenance activities are those useresources in physically performing those actionand tasks attendant on the equipmentmaintenance functions for test, servicing, repair calibration, overhaul, and modifications on. It can

be performed on an individual machine or entire group of machinesimultaneously. Realizing the need for continuous improvement most companies have initiated the focused program covering various aspects of

maintenance. The need forthe hour is to offset the continual increase ininput cost through optimized maintenanceoperations.Optimization is an effective tool forimproving the effectiveness of the system andhence, the cost will be reduced. Propermaintenance of plant equipment cansignificantly reduce the overall operating

cost, while boosting the productivity of the plant. Management personnel often consider plantmaintenance an expense, yet a more positive approach is to view maintenance work as a profit center. In consideration of this new perspective, the requirements for maintenancemanagement have change drastically from theold concept of 'fix-it-when-broken' to a more complex approach, which entails adopting amaintenance strategy for a more integrated approach and alignment. Furthermore, the highlevel of complexity of today's industrial plants an elevated level of availability and reliability of such systems. The development of new technologies and managerial practices means that maintenance staff must beendowed with growing technical and managerial skills.



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II. THE ANALYTIC HIERARCHY PROCESS(AHP)

The Analytic Hierarchy Process (AHP) is astructured technique for dealing with complex decisions. Rather than prescribing a "correct" decision, the AHP helps the decision makers find the one that best suits their needs and theirunderstanding of the problem. The AHP provides a comprehensive and rational framework for structuring a decisionproblem, for representing and quantifying itselements, for relating those elements tooverall goals, and for evaluating alternativesolutions. Users of the AHP first decompose their decision problem into a hierarchy of more asily comprehended sub-problems, each of which can be analyzed independently. The elements of the hierarchy can relate to anyaspect of the decision problem tangible or intangible, carefully measured or roughlyestimated, well- or poorlyunderstood anything at all that applies to the decision at hand. Once the hierarchy is built, the decisionmakers systematically evaluate its variouselements by comparing them to one anothertwo at a time. In making the comparisons, the decision makers can use concrete data about the elements, or they can use their judgments about the elements' relative meaning and importance. It is the essence of the AHP thathuman judgments, and not just the underlyinginformation, can be used in performing theevaluations. The AHP-GP model for maintenance policyselection the combined AHP-GP model embodies AHP results in the GP model. Inparticular, in the model described here the AHPanalysis provides the priority vector of the possible maintenance Policies (corrective, preventive and predictive) for each failure typerevealed. The use of AHP allows defining a threelevel hierarchical structure: the top levelrepresents the goal of the analysis (in thiscase the maintenance policy definition), thesecond level is relative to the relevant criteriaused (maintenance time, replacementperiod), and the third one defines the possiblealternatives. The AHP-GP model for maintenance policyselection the combined AHP-GP modelembodies AHP results in the GP model. Inparticular, in the model described here the AHPanalysis provides the priority vector of thepossible maintenance Policies (corrective, preventive and predictive) for each failure typerevealed. The AHP converts these evaluations tonumerical values that can be processed and compared over the entire range of the problem. A numerical weight or priority is derived foreach element of the hierarchy, allowing diverseand often incommensurable elements to becompared to one another in a rational and consistent way. This capability distinguishes the AHP from other decision making techniques.

III. LITERATURE REVIEW

Naikan (1995) discusses the relationshipbetween plant availability and maintenanceexpenditure and their limiting features. Achieving higher plant availability always necessitates a higher maintenance budget and may not be economically feasible in many cases. Through a mathematicalmodeling the variation of net income with respect to plant availability has been studied and the limiting availability values have been established. Expressions for optimumavailability and maintenance cost have also been obtained. An illustrative example has been worked out.

Sun (2010) Tools used in a machining process are vulnerable to frequent wear-outs and failures during

their useful life. Maintenance is thus considered essentialunder such conditions. Additionally, it is widely

recognized that the maintenance of manufacturing equipment and the quality of manufactured product are highly interrelated. However, few detailed study has been found in the literature dealing with the effects of maintenancepolicies on the operational performance of such a system, especially the long-term average cost. The need for a method to determine the optimal tool maintenance policy has become increasingly important. Since the multiple tools in a multi-station machining system generally have significant interactive impacts on the product quality loss, the optimal multi-component maintenancemodels for several policies are investigated to address the interdependence among these tools. Three distinctive multi-component maintenance policies, i.e., age replacement, block replacement, and block replacement with minimal repair, are identified and analyses. The proposed approach focuses on these maintenance policies on the product quality loss as well as the obsolescence cost. The effects of various maintenance policies on the system performance are simulated, and they are used to determine the best policy for a given system. Theresults presented a comparative analysis of specified maintenance policies with respect to the total



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maintenance cost with consideration of the product quality loss and the obsolescence cost.

Adriaan (2002) proposed due to widespread automation and the high capital tied up in production equipment, the importance of maintenance is ever-increasing. This makes maintenance an investment opportunity to be optimized, not a cost to be minimized. Academics have recognized this and many maintenance optimization models have been published over the years. Most of these models focus on one optimization criterion or objective, making multi-objective optimization models an under explored area of maintenanceoptimization. Moreover, there is a big gapbetween academic models and application in practice. It is very difficult for industrial companies to adapt these models to their specific business context. This paper reviews the literature on maintenance optimization models, with special focus on the optimization criteria and objectives used. To overcomeflaws in present optimization models, a generic survey of maintenance optimization models is presented. All factors that have an influence on the optimization model will be made explicit and their links will be established elements to be compared to one another in a rational and consistent way.

Ilangkumaran (1994), the purpose of	this paper is to	focus on the use	of Analytic Hierarchy	Process
(AHP) under fuzzy environment and	Technique for	Order Preference by	Similarity to Ideal	Solution

(TOPSIS) to select an optimum maintenance strategy for a textile industry. First by using improved AHP with fuzzy set theory, the weight of each criterion is calculated to overcome the criticism of unbalanced scale of judgments,

uncertainty, and imprecision in the pair-wise comparison process. Then this paper introduces a model that

integrates improved fuzzy AHP with TOPSIS algorithm to support maintenance strategy selection decisions. An efficient pair-wise comparison process and ranking of alternatives can be achieved for maintenance strategy selection through the integration of AHP with fuzzy set theory and TOPSIS.

Jianrong (2001) concluded maintaining the reliability of aircraft engines in an acceptable level requires an optimal maintenance strategy and planning for each entity in the network. This paper proposes an Analytic

Hierarchy Process (AHP) and Genetic Algorithm (GA) hybrid model to deal with the maintenance scheduling problem of aircraft engine, which is an optimization problem formulated with respect to multiple objectives and

soft constraints. GA, using an integer representation, is applied to obtain the best solution resulting in a minimal value of maintenance costs and time and maximal value of available cycles after maintenance in the analysed period. AHP handles the decision-maker's attitude toward preferences of the multiple objectives. The proposed method was tested using a maintenance company data for PW4077D engines and the obtained results show the feasibility and effectiveness of the approach for engine maintenance scheduling applications.

Srividya (2005) gives A fuzzy version of prioritization from among several alternatives under different decision criteria of Saaty's pair wise comparison method is presented in this paper. Each ratio expressing the relative significance of a pair of factors is displayed in a matrix from which suitable weights can be extracted. Since these ratios are essentially fuzzy, they express the opinion of a decision maker on the importance of a pair of factors. This method is used in such a way that information from experts, who are asked to express their opinions in fuzzy numbers with triangular membership functions, is embedded in it. The method is applied at two levels: beginning with the finding of fuzzy weights for the decision criteria, followed by finding the fuzzy weights for the alternatives under each of the decision criteria. Fuzzy scores for the alternatives are obtained. Using the fuzzy scores, experts will be able to prioritize the alternatives for maintenance activities based on the listed criteria. The method is illustrated for outlet feeders in a nuclear power plant with representative values.



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IV.METHEDOLOGY

Steps involved in AHP

• The AHP converts the evaluations to numerical values that can be processed and compared over the entire range of the problem.

• A numerical weight or priority is derived for each element of the hierarchy, allowing diverse and often incommensurable

• This capability distinguishes the AHP from other decision making techniques.

• In the final step of the process, numerical priorities are calculated for each of the decision alternatives.

• These numbers represent the alternatives' relative ability to achieve the decision goal, so they allow a straightforward consideration of the various courses of action.

V.SCORING OF THE EQUIPMENTS

The values of the previous matrix is obtained by the earlier method, now by using the formula we are going to obtain the weight age for the each and every equipment in which the maintenance schedule should be framed to minimize the maintenance cost.

$$s = \sum_{j=1}^{m} (r \star w)$$

where as; r = Rating factor; w = Weightage factor; The different priority levels reflect the hierarchical relationship between the targets in the objective function where they are arranged in order of decreasing priority (P1 > P2 > Pm).

VI.GOAL PROGRAMMING

Goal programming is a well-known modification and extension of linearprogramming, however it allows for multiplegoals to be satisfied at the same time. Allowsfor the multiple goals to be prioritized andweighted to account for the DM's utility formeeting the various goals.

Components of GP

- Goal constraints
- Variable
- Concerned with target values
- Can be changed/modified
- Example desire to achieve a certain level of profit.



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OBJECTIVE FUNCTION

• Minimizes the sum of the weighted deviations from the target values—this is ALWAYS the objective for Goal Programming.

• Not the same as LP (which was maximizing revenue/minimizes costs).

GOAL PROGRAMMING TERMS

Decision Variables are the same as those in LP formulations (represent products, hoursworked). Deviational Variables representoverachieving or underachieving the desired level of each goal:

- d+ Represents overachieving level of the goal.
- d- Represents underachieving level of the goal.

Economic Constraints

- Stated as <=, >=, or =.
- Linear (stated in terms of decisionvariables).

GOAL CONSTRAINTS

• General form of goal constraint:

-d + + d - = these are the upper deviation and lower deviation. Linear programming deals with only one single objective to be minimized ormaximized, and subject to some constraint; it, therefore, has limitations in solving a problemwith multiple objectives. Goal programming, instead, can be used as an effective approachto handle a decision concerning multiple and conflicting goals. Also, the objective function of a goal programming model may consist innonhomogeneous units of measure. Inparticular, it has been successfully used tosolve several Multi Criteria Decision (MCD)problems, such as the design of a qualitycontrol procedure in service organizations; theselection of the optimal set of service qualitycontrol instruments; regarding informationsystem selection and the identification and development in the mathematical model forinformation system project selection in healthservice institutions; and, finally, to help thefacility planning authorities to formulate viablelocation strategies in the volatile and complexglobal decision environment. The different goal programming models available to assess MCD problems include thenon-linear and linear GP with Archimedeanweights (i.e., weighted GP), the InteractiveWeighted Tchebycheff Procedure (IWT), theMINMAX (Chebyshev) GP, the ReferencePoint Method (RPM), the CompromiseProgramming (CP), and the LexicographicLinear GP.Lexicographic goal programming is actuallyone of the most significant devices in tacklingMCD problems: the different goals can beranked according to different priority Levelsthat reflect the target allocated to them by the decision maker. The lexicographic approach defines different priority levels Pj for the goals of the analysis. The different priority levels reflect the hierarchical relationship between the targets in the objective function where they are arranged in order of decreasing priority (P1 < P2 < Pm). The lexicographic optimization can then avoid theestimate of the different deviation weights, butthe results of the analysis may be biased bythe analyst's personal opinion. The objectivefunction reported in shows that the goal of the problem consists in the minimization of theunwanted deviations from the target



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Figure 1: The AHP-GP Model for Maintenance Policy Selection

• d-jthe negative deviation from the valuedesired or constrained, of the jthobjective;•d+jthe positive deviation from the valuedesired or constrained, of the jthobjective;

The use of AHP allows defining a three level hierarchical structure: the top level represents the goal of the analysis (in this case the maintenance policy definition), the second level is relative to the relevant criteria used (occurrence, severity and detect ability), the third one defines the possible alternatives. AHP for multi criteria decision making, mainly based on the lack of a strong normative foundation. The results of AHP are as follows and their priorities in decreasing order From the Table 1 the priorities has been ranked in the decreasing order so it

comes the first priority is age based replacement policy ,then it comes preventive maintenance policy, finally it comes the correctivemaintenance policy.

In the final step of the process, numericalpriorities are calculated for each of the decision alternatives. These numbers represent the alternatives' relative ability to achieve the decision goal, so they allow astraightforward consideration of the various courses of action. The use of AHP allows defining a three level hierarchical structure: the top level represents the goal of the, the second level is relative to the relevant criteria used), the third one defines the possible alternatives. The results of AHP are as follows and their priorities in decreasing order. The Table 1 the priorities has been ranked in the decreasing order so it comes the first priority is age based replacement policy then it comes preventive maintenance policy, finally it comes the corrective maintenance policy.

Table	1:	AHP	Result
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Ranking	Terms	Priority Values
1	Age Based Replacement Policy	0.30722
2	Preventive maintenance Policy	0.30573
3	Corrective Maintenance Policy	0.30124

In order to identify the solution to the problem, the highest priority

priority goals and constraints are considered



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first; if more thanone solution is found in the first step, anothergoal programming problem is formulated which takes into account the second prioritylevel targets. The procedure is repeated until unique solution is found,

graduallyconsidering Decreasing priority levels. The objective function reported in shows that the goal of the problem consists in the minimization of the unwanted deviations from the target has been achieved

VII.CONCLUSION

The application of the GP technique combined with AHP methodology proved to be a flexible tool to optimally select different maintenancestrategies, a feature that is particularly important in situations where the decisionmaker can choose between different objectives subject to several constraint conditions. The method here presented can provide a framework to guide future investigations. In particular, in future works other kinds of goals and/or constraints could be potentially considered and added to theoriginal model proposed. In this paper, the GPmodel is applied and the objective function reported that the goal of the problem consists of the minimization of the unwanted deviations from the target. The deviations analyzed in this work are the total maintenance cost, maintenance time, replacement period. Theusage of AHP provides priority in selecting the various maintenance policies and by linking this with GP various goals has been achieved. In future the work can be extended by including manpower planning; repair time, minimization, and the inventory cost minimization can alsobe carried out.

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