

International Journal of Innovative Research in Science, Engineering and Technology

(An ISO 3297: 2007 Certified Organization)

Vol. 4, Issue 5, May 2015

Bottleneck Analysis of an Automobile Industry Component

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ABSTRACT: Work study is that body of knowledge concerned with the analysis of the work methods and the equipment used in performing a job, the design of an optimum work method and the standardization of proposed work methods. Time study is a technique of work measurement used for determining the time necessary to carry out a given activity at a defined standard of performance. A stop watch is used for the purpose of recording the actual time taken by the worker under observation to perform various elements of the work or task. The main objectives of the work and time study are to analyze the present method of doing a job, systematically in order to develop a new and better method, to increase the productivity by ensuring the best possible use of human, machine and material resources and to achieve best quality product/ service at minimum possible cost.

KEYWORDS: Work study, Time study, Minimum cost

I.INTRODUCTION

Time and motion study is a direct and continuous observation of a task, using a timekeeping device (stopwatch for example) to record the time taken for accomplish a task. After recording the time, the worker's performance time (level) is recorded, and then the data are used to make the standard time for the task. Personal time, Fatigue, and delays are then added to the standard time that had been made, in other words Time and motion study, or motion and time study, is a basic set of tools used by industrial engineers to increase operational efficiency through work simplification and the setting of standards. Originally developed to drive productivity improvement in manufacturing plants, motion and time study.[1]

II.STUDY OF THE COMPONENT



Fig1. Ford Gear

The study is done on ford gear component. The component undergoes many processes, such as forging, turning (profile cutting), drilling, boring, counter boring, heat treatment (core hardening), turning (profile cutting). Supreme Automech's operations are turning, drilling, boring. [2]



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2.1PROCESS FLOW

The process flow in the company is given by Profile cutting, Drilling, Boring

2.1.1PROFILE CUTTING:

Machine 'ON'. First Air gun is used to remove the burr form the raw material. Then the machine is cleaned using air gun. The component is loaded. Two processes are done simultaneously are given below

- Profile turning rough
- Profile turning finish

The component is unloaded. Inspection is done using ring gauge (go/no go) and three needle height gauge. The tools used are

- TNMG insert for Rough diameter
- PDJNR for finish

The Recording method used are,

- Stop watch.
- Production monitoring chart

2.1.2DRILLING:

The various operations are, Deburring (removing the burr). Remove the burr present in the machine using air gun. Load the component. Bring the tool to position. Switch on the machine. Machining process. Unload the component. Clean it using the air gun. Place it in the tray. No inspection is carried out as boring is accompanied [3] The Recording method used are,

- Stop watch.
- Production monitoring chart

2.1.3BORING:

Three operations are done simultaneously.

Processing in the machine

- Internal diameter rough.
- Internal diameter finish.
- Counter boring.

The tools used for inspection are

- Plug gauge (go/no go).
- Air gauge

The Recording methods used are,

- Stop watch.
- Production monitoring chart

2.2 FACTORS AFFECTING PRODUCTION:

2.2.1Storage tray:

The storage tray where the components are placed has two main disadvantages. It is uncomfortable for the user to pick up the component as it is very small for the operator to put his hand and pick up. So an additional effort is required to pick the



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component. It is hard to find whether all components are machined with a bird's view as they are placed vertically each component is to be inspected individually. [4]

2.2.2Coolant supply:

There is loss of coolant while machining hence coolants are to be added at a regular interval to provide consistent coolant flow.9-12 minutes are wasted in coolant adding.[5]

2.2.3Material handling:

The pallet truck used has a larger fork length hence it is uncomfortable for the user to travel in the plant and leads to delay of raw materials.[6]

2.2.4Place the component at right place:

Mostly the operators do not place the machined component in a separate tray instead they place it in the trays that contain components to be machined. So there is a chance of sending unmachined component to the customer.

2.2.5Power supply:

When there is a power cut the machine stops abruptly causing damage to the tool and product.[7]

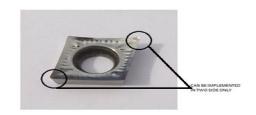
2.2.6Operator concentration:

Due to the lack of operation concentration the drill bit often gets damage. It is grinded and reused. About 30 to 35 minutes are wasted in resetting of tool and to bring back to correct form.

III.TOOL IMPLEMENTATION

3.1BEFORE IMPLEMENTATION:







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3.2AFTER IMPLEMENTATION:



- S16N SCLCR 09-APT Boring Bar for CCMT 09T3 Insert
- CCMT 09T0308 M12 TOOL

IV.PRODUCTION IMPROVEMENT SUGGESTIONS

4.1Storage tray:

The storage tray must be designed in such a way that the components can be placed horizontally and it has should provide enough space for the worker to pick the component easily.[8]

4.2Material handling:

The pallet truck's fork length can be minimized as a variety of lengths are available in market. And it would be better if an automated truck used. The company could accommodate a truck that could travel at a speed of 5-10m/s.Best truck available in the market (*Raymond* Model 8400)

- Capacity: 6,000 10,000 lbs.
- Battery: 24 volt battery
- Loaded Travel Speed: 6.5 and 6.2 mph
- Unloaded Travel: Speed 9 mph
- Fork Length: Adjustable to various lengths and widths

4.3Coolant supply:

Instead of adding coolants frequently a consistent coolant supply could be installed so that it may save the time wasted in it.[9]

4.4Power supply:

The company may install a generator with minimum cost so it may carry the machine at least till the process ends.

V. TOOL UTILIZATION SUGGESTIONS

The tool used in boring has eight edges but only four are used. This is because the boring bar currently used allows the insert to fit in it in only two ways. If a suitable tool holder is made such that it will accommodate the tool in all four sides then more components can be machined in a single tool. It may reduce the tool expenditure to the company.[10]



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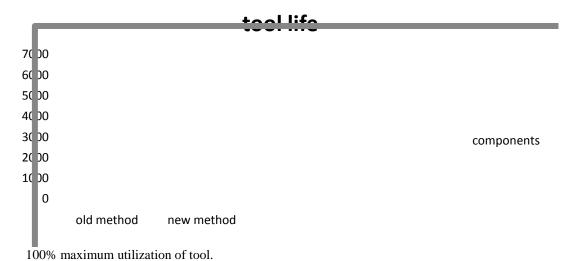
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Old method

Tool	No of components
Side 1	300-500(max 700-750)
Side 2	300-500(max 700-750)
Side 3	300-500(max 700-750)
Side 4	300-500(max 700-750)

if new method is implemented, the improvement in the tool life is given below.



If the suggestions are implemented at maximum 5 percentage production efficiency can be increased.

VI.DATA ANALYSIS

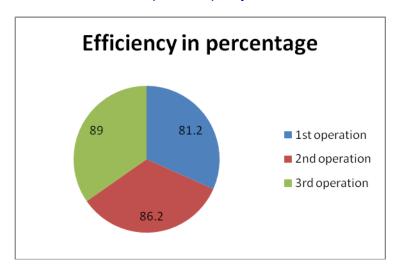
After the tool implementation, the efficiency is given by



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VII.CONCLUSION

To conclude with I have found out that using a holding tool (Boring bar) with an angle of 113°, we can utilize all four sides of boring tool, thus saving time and money. Other than that, production and quality improvement ideas are suggested for the maximum utilization of resources such as man, machine, material in order to improve production.

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