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Risk Analysis in Bridge Construction Projects

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ABSTRACT: Construction of bridge projects were initiated in complex and dynamic problems resulting in circumstances of high uncertainty and risk, which were compounded by demanding many constrains. The general methodology was to study relies largely on the survey questionnaire which will be collected from various bridge project construction contractors and project managers of different sizes by mail or personnel meeting. The questionnaire prepared for the survey was formulated by seeing the relevant literatures in the area of construction management. This thesis seeks to identify the risks factors that affect the performance of bridge projects as a whole and analyse by using appropriate tools and technique and to develop a risk management. The questionnaire was divided into 7 categories under which totally 50 questions was asked to respondents. The responses were analysed using the software of SPSS. Statistical analysis of responses on the factors was segregated into distinct sets of critical factor. This study aims to identify factors that affected bridge construction project and incorporating critical factors to improve the risk analysis. The extent of their contribution has, however, been observed to vary for a given level of project performance. The analysis results were expected to help project professionals to focus on a few factors and get the optimum results rather than giving attention to all the factors and not getting the proportionate results.

KEYWORDS: Construction Management, Risk Analysis and SPSS.

I. INTRODUCTION

Risk is the potential of gaining or losing something of value. Values such as physical health, social status or financial wealth can be gained or lost when taking risk resulting from a given action or inaction. Consequences of uncertainty and its exposure in a project is risk. In a project context, it is the chance of something happening that will have an impact upon objectives. It includes the possibility of loss or gain, or variation from a desired of planned outcome, because of the uncertainty associated with following a particular course of action. Risk hence has two elements likelihood or probability of something happening, and the consequence or impact if it does. Managing risk is an important part of good management and fundamental to achieving good business and project outcomes and the effective procurement of goods and services. Risk management provides a structured way of assessing and delaying with future uncertainty.

1.1 RISK

The concept of risk is multi-dimensional. In the context of construction industry, the probability that a definite factor detrimental to the overall project occurs is always present. A lack of predictability related to the consequences of a planning situation and the associated uncertainty of estimated outcomes leads to the consequence that results either can be better than expected or can be worse.

1.2 TYPES OF RISKS

The first category of risk often referred to as 'pure and particular risk'. It includes damage to persons and property (such as fire, storm, water, collapse, subsidence, vibration, etc.) Contract conditions often make it a contractual obligation to



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take out insurance cover against these risks. The second category is 'fundamental risk'. This includes external factors such as damage due to war, nuclear pollution and supersonic bangs, government policy on taxes, labour, safety or other laws malicious damage and industrial disputes. Such incidents are all the subject of statutory liability and no insurance cover is normally available or needed. The third category, often referred to as 'speculative risk', is something, which can apportioned in advance as decided by the parties to the contract. This may include losses in time and money, which result from unexpected ground conditions, exceptionally adverse weather, unforeseeable shortages of labour or materials and other similar matters beyond the control of the contractor. There are also risks of losses of time and money due to: delays and disputes (possession of site, late supply of information, inefficient execution of work, etc.) poor direction, supervision or communication; delays in payment and delay in resolving disputes There are various kinds of risk and the risk management deals with their timely identification, assessment and proper handling. The types of risk management differ based on the nature of operations of a particular organization and other factors like its overall goals and performance. All these types of financial risk management processes and risk management reports play a significant role behind the growth of an organization in the end. Commercial enterprises apply various forms of risk management procedures to handle different risks because they face a variety of risks while carrying out their business operations. Effective handling of risk ensures the successful growth of an organization.

1.3 BRIDGE CONSTRUCTION

A bridge is a structure built to span physical obstacles without closing the way underneath such as a body of water, valley, or road, for the purpose of providing passage over the obstacle. There are many different designs that each serve a particular purpose and apply to different situations. Designs of bridges vary depending on the function of the bridge, the nature of the terrain where the bridge is constructed and anchored, the material used to make it, and the funds available to build it. Bridge construction is a complex and systematic work and there are varieties of risks all the time during the whole phase of bridge construction from construction preparation to construction completion. During the construction phase of a bridge, plenty of work is high above the ground; as a result, the construction of bridges has higher risk compared with the other engineering construction. The occurrence of risk accidents in the phase of bridge has not paid more attention. The risk accidents will have adverse effect on the regular bridge construction and it may interrupt the bridge construction. For the large bridge, the investment of which is so huge, the technology is very complex and the construction period is too long. When the accident of the large bridge in construction phase occurs, the property damage and personal injury is more serious than the ordinary bridge. Therefore, the risk management of large bridges in construction phase has great significance to prevent the occurrence of construction accidents of large bridges.

1.4 RISK ANALYSIS

Tools that can automate often support the application of a risk analysis technique. The main role of the tools is to allow for searching, gathering and managing the necessary data for the various project phases. Various techniques use different types of data and information collected from a wide range of sources using different tools, such as statistics, inspections, surveys, documentations and expert judgments. Project risk analyse techniques can be classified into two main categories, namely qualitative and quantitative techniques.

1.4.1 Qualitative Analysis

Qualitative risk analysis techniques do not operate on numerical data, present result in the form of descriptions, recommendations and ordinal scores, where risk assessments are connected with qualitative description and determination of qualitative scales for the probability and impact of the consequences of risk. The main qualitative analysis techniques are:

- Brainstorming
- Delphi method



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- Cause and affect diagram
- Checklist
- Event Tree Analysis (ETA)
- Risk Breakdown Structure (RBS)

Qualitative risk analysis techniques can be lists of risks, risk rankings, or risk maps. These techniques prioritize risks for subsequent further analysis or action by assessed and combined their probability of occurrence and impact. The risk were evaluated in more conceptual terms, such as high, medium or low, depending upon the collected opinions and risk tolerance boundaries in the organization

1.4.2 Quantitative Analysis

A quantitative analysis technique, the estimation of risk exposure related to the application of numerical measures. The impact of consequences defined as a monetary value and the likelihood by the frequency of risk occurrence based on past series of available data. In brief, quantitative techniques numerically analyse the effect of identified risks on the project objectives

The main quantitative analysis techniques are:

- Decision Tree Analysis
- Expected Monetary Value (EMV)
- Expert judgement
- Fault Tree Analysis (FTA)
- Fuzzy logic
- Probability distribution

II. LITERATURE REVIEW

Dziadoaz and Rejment (2015) studied the three different methods of the risk analysis as well as stress their disadvantages, advantages and primary areas of application. These methods differ in their methodology from each other. Analyse was done using statistical method, which determines the type of used data hence it affects the quality of the results. The result of the paper was to use the method for identification and preliminary assessment of risk by the matrix of risk and develop risk assessment model in construction projects it should be emphasized on the compilation available. Naser and Kodur (2015) discussed the important factor that was used to quantify fire risk in present and new bridges and provide guidelines for designers to tackle the fire hazard in bridges. The degree of vulnerability of structural and sub structural component to fire mainly depend on fire resistance of various structural members of bridge.

Neeraj and Balasubramaniyan (2015) studied the key factors of risk in construction industry through questionnaires. Thirty eight factors influenced risks in construction were analysed through pilot study, which include experts of academicians, government sectors and construction industry were interviewed, and interviewed experts obtained twenty two evaluation criteria as the key factor. This approach provides a more effective, accurate and organised decision support tool. Parvathy *et al*, (2015) studied the major risks and risk factors that influence the three classes of the Indian construction companies, which undertake the majority of the projects in the South Indian cities of Cochin and Udupi using Analytic Hierarchical Process (AHP). AHP tool act as multi-attribute decision-making method in which each risk factor and sub-risk each risk factor based on that output. The results help in management of construction companies to identify which type of risk was most likely to occur in a particular class of company, so that it could be mitigated in the future.

Kinnaresh Patel (2013) discussed the risks which were identified in two ways for better decision making. Using the work break down structure the level of risk was determined. Through questionnaires survey they collected necessary data. With the help of the brainstorming session questionnaire was prepared. Primavera software was used to analyse the risk. They investigated that financial risks and construction risk were most influenced risk in Indian construction



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industry. Kansal and Manoj (2012) studied the different methodology of risk identification techniques in the construction industry. The construction industry was specialised into industrial construction, infrastructure and heavy construction. The research carried out through questionnaires survey within the construction industry. Risk significant index method, they had analysed the collected data. A three-point rating scale was chosen to differentiate the risks. Finally, it was identified the current used methods for risk assessments were Brainstorming, checklist, flowchart, Delphi method, Risk significant index method. Each method of risk assessment has their limitation hence it was observed that risk assessment could be integrated into new approach that helps decision making.

III. METHODOLOGY

• METHODOLOGY

This research focused on the intrinsic area of risk analysis, was carried out in a systematic manner. The literature review included academic journals, books and other published materials. The research methodology of the study included the process to classify the awareness on implementation of risk analysis in bridge construction projects. To provide a foundation a several structured questionnaire was developed, which was followed throughout the project.

IV. QUESTIONNAIRE PREPARATION

Based on the extensive literature reviews and expert's advice, the questionnaire consist of fifty risks fewer than seven risk factors. Responses on the extent of effect of those attributes on bridge construction were sought on a five-point ordinal scale: "1" referred to "Critical Factor," "2" to "Important Factor," "3" to "Neither Important Factor," "4" to "Poor Factor," and "5" to "Not Important Factor". The extent of their contribution has, however, been observed to vary for a given level of project performance. The analysis result expected to help project professionals to focus on a few factors and get the optimum results rather than giving attention to all the factors and not getting the proportionate results. The questionnaire was prepared which included 7 types of risk factors. Though there were many types of risks which affected the bridge construction projects, those 7 risk factors related to bridge construction projects, which is time consuming and may retard respondents from participation. Secondly, the questionnaire content is broad and may not be within the knowledge context of some industries practitioners. The large sample may weaken the effectiveness of the questionnaire survey. The risk factors were further integrated in 50 sub risk factors, these sub factors were included in respective risk factor category based on the type of risk associated with the bridge construction project. The risk factors are as follows:

- Financial Risk
- Insurance Risk
- Contractual Risk
- Management Risk
- Design Risk
- External Risk
- Time Management Risk

4.1 CONDUCT OF SURVEY

Questionnaires survey was distributed to different persons worked in the bridge construction projects. The survey consisted of companies which had worked in a bridge construction projects. In these companies the questionnaire were distributed to Project Managers, planning Engineers, Architect and Site Engineers. Total questionnaires gathered in two methods, firstly through personal interview, which was face-to-face process with the respondents and another method was through online survey with the aid of Google forms. The respondents allowed to asked questions with a brief



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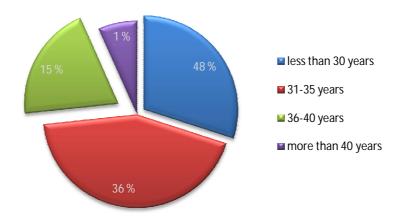
explanation for the ideas and contents of questionnaire, conducted. The data was given as an input into the statistical package for Statistical analysis. Result would show the present scenario of risk in bridge construction projects.

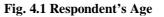
4.2 DEMOGRAPHIC ANALYSIS ON RESPONDENTS

The questionnaires were distributed to various construction professionals who had different age and experience in the field of construction. A total of hundred questionnaires were distributed to professionals out of hundred seventy five questionnaires were selected as good responses. The questionnaire was collected from Site Engineers, Project Managers, Planning Engineers and Architect. The demographic analysis was done through different criteria of age, experience and designation.

4.2.1 Demographic Profile of Respondent's Age

The questionnaires were distributed to diverse respondents of different age categories. The age categories were classified in four categories which consisted of less than 30 years, 31 to 35 years, 36 to 40 years and more than 40 years, it was determined that 36 respondents were under the less than 30 years age category, 27 respondents were under 31 to 35 years of age category, 11 respondents under 36 to 40 years of age category and 1 respondent in more than 40 years of age category. The questionnaire collected from different age category professionals working in bridge construction site, Figure 4.1 revels that 48 % of respondents are less than 30 years, 36 % of respondents are 31 to 35 years, 14.67% of respondents are 36 to 40 years and 1.33% of respondents are more than 40 years, so the majority of the respondents are from less than 30 years of age category





4.2.2 Demographic Profile of Respondent's Designation

The questionnaire distributed to various peoples working in the bridge construction site under designation category the respondents were classified into four categories namely Project Manager, Planning Engineer, Architect and Site Engineer. According to designation each respondent had answered the questionnaire, it was determined that 9 respondents were Project Managers, 25 respondents were Planning Engineers, 10 respondents were Architect and 31 respondents were Site Engineers. Out of total 75 respondents most of the respondents were site engineers, Figure 4.2 reveals that 12% of respondents were project Manager, 34% of respondents were Planning Engineers, 13% of respondents were Architect and 41% of respondents were Site Engineer.



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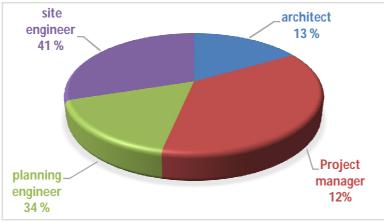


Fig. 4.2 Respondent's Designation

4.2.3 Demographic Profile of Respondent's Experience

The experience of the respondents determines their quality of work carried out by them in the construction site. The respondents were also classified into experience category. The respondents experience category consisted of 32 respondents in 1 to 5 years of experience, 30 respondents under 6 to 10 years of experience category 7 respondents in 11 to 15 years of experience and above 15 years had 6 respondents. Through the Figure 4.3 the experience of the respondents consisted of 43% of respondents were from 1 to 5 years of experience, 40% of respondents were 6 to 10 years, 9% of respondents were 11to 15 years and 8% of respondents were more than 15 years, so the majority of the respondents are from 1 to 5 years of age category.

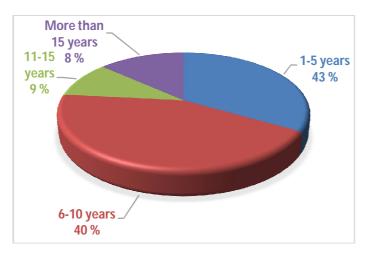


Fig. 4.3 Respondent's Experience

4.3 DATA COLLECTION

The questionnaire comprised of totally 55 questions under 7 factors such as financial risk (6 factors), insurance risk (3 factors), contractual risk (6 factors), design risk (7 factors), management risk (17 factors), external risk (5 factors), time management risk (6 factors). The factor identity number for risk factors for bridge construction projects.



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4.4 RANKING OF THE RISK

The risk was ranked according to the mean value of each risk factor. The lowest ranked factors were the most influencing factors the cause problems during the construction process. From the table, though there are many risks that affect the quality of the structure top ten risks were taken as most important risks for further analysis. Ranking the risks help in identifying impact during construction process in a site. The overall ranking of the factors in Table 4.1 shows that each factor with their factor id is ordered according to the lowest mean value to the largest mean value. The table also consist of standard deviation of each factor and rank of every factor is given in the table, from the rank top ten ranks would be considered as critical risk in the bridge construction projects.

Sl.	FACTOR	Table 4.1 Ranking of Risks		C D	DANUZ
No	ID	FACTORS	MEAN	S.D	RANK
1	TM1	Delay during construction process	1.4	0.52	1
2	MR4	Lack of coordination	1.56	0.826	2
3	MR9	Safety equipment for workers	1.57	0.661	3
4	DR7	Many modifications on design are made during execution	1.59	0.807	4
5	ER5	Unavailability of land and right of way that restricts access to the site	1.64	0.864	5
6	TM5	Casting and curing time is more	1.64	0.799	6
7	FR6	Inexperience when pricing tenders	1.69	0.87	7
8	FR4	Unrealistic cost estimate and schedules	1.71	0.818	8
9	CR4	The owner lags behind in paying the contractors	1.71	0.835	9
10	CR6	Low level of capability of contractor	1.73	0.92	10
11	CR1	Improper verification of contract document	1.76	0.898	11
12	DR5	Staff do not have sufficient knowledge about the design	1.83	0.476	12
13	MR5	Poor site management	1.88	0.492	13
14	TM6	Release of funds takes time	1.93	0.644	14
15	FR5	The contractors does not pay workers' wages in due time	1.95	0.59	15
16	TM2	Long distance between procurement and project site	2.04	0.448	16
17	TM4	working hours of labours are enough	2.04	0.417	17
18	MR2	Availability camp for labours	2.05	0.49	18
19	MR11	There no regular material test for materials in the project site	2.07	0.704	19
20	MR17	Regular inspection of the site	2.08	0.427	20
21	CR3	Change in project scope and change orders	2.12	0.614	21
22	CR2	Contactor anomalies	2.13	0.528	22
23	MR3	No past experience in similar project	2.13	0.644	23
24	CR5	Conflict between contactor and management team	2.16	0.546	24
25	IR1	The company obtain large loans	2.17	0.742	25
26	IR2	Health insurance	2.17	0.724	26
27	MR13	Geotechnical risk	2.17	0.601	27
28	DR2	Design agencies are not monitored	2.19	0.692	28
29	ER1	Delay in approval from regulatory bodies	2.19	0.456	29
30	MR8	Incomplete knowledge about equipment	2.2	0.545	30
31	TM3	Long distance between batching plant and site	2.2	0.637	31
32	DR1	There are many design agencies	2.21	0.664	32
33	FR3	Low credibility of shareholders and lenders	2.23	0.606	33
34	MR16	Unexpected weather condition	2.28	0.605	34
35	MR10	Inspection for safety equipment	2.35	0.846	35

Table 4.1 Ranking of Risks



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36	MR1	Change of top management	2.39	0.837	36
37	DR4	Dispute between owner and design team	2.53	0.759	37
38	MR12	Heavy equipment are not maintained periodically	2.53	0.6	38
39	DR6	Plans of design are incompatible with execution	2.56	0.663	39
40	MR15	Inventory storage	2.59	0.68	40
41	MR6	Strike and theft	2.6	0.788	41
42	MR7	Dispute between labours	2.63	0.673	42
43	IR3	Non-payment of taxes	2.67	0.844	43
44	MR14	Traffic of large vehicles during construction		0.741	44
45	DR3	The designer does not follow up design and changes made on them	2.73	0.684	45
46	ER4	Unstable government policies	2.73	0.723	46
47	ER2	Political instability	2.81	0.783	47
48	ER3	Third party delay	2.87	0.445	48
49	FR1	Loss due to fluctuation of interest rate	3.27	0.777	49
50	FR2	Fluctuation price in materials	3.57	1.347	50

4.5 T-TEST

The t test is that "any statistical hypothesis test in which the test statistic follows a t distribution under null hypothesis". From the data, one sample t test was conducted which compares the sample mean to a hypothesized mean to determine whether the two means are significantly different, by seeing the significance table. According to the thesis t-test determines whether the mean of the individual factors which was collected from the respondents after the hypothesized mean of the factors. In SPSS the t-test are used for the analysis as shown in Table 4.2

Table 4.2 T-test									
Sl. No.	FACTOR NAME	GENDER	Ν	MEAN	S.D	T- Value	P- Value		
		Male	66	2.398	0.278				
1	Financial Risk	Female	9	2.407	0.206	-0.087	0.437		
2	Insurance Risk	Male	66	2.354	0.575	0.678	0.197		
Z	Insurance Kisk	Female	9	2.222	0.235	0.078	0.197		
		Male	66	1.992	0.494				
3	Contractual Risk	Female	9	1.722	0.44	1.554	0.125		
		Male	66	2.214	0.362				
4	Design Risk	Female	9	2.365	0.161	-1.222	0.133		
5	Managamant Bick	Male	66	2.207	0.284	-0.903	0.003		
5	Management Risk	Female	9	2.294	0.077		0.003		
6	External Disk	Male	66	2.46	0.332	0.804	0.602		
U	External Risk	Female	9	2.355	0.312	0.894	0.603		
7	Time Management Disk	Male	66	1.896	0.372	1.168	0.006		
/	Time Management Risk	Female	9	1.748	0.175	1.108	0.000		



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Based on the t-test the male and female groups for the seven risk factors were considered for the analysis. The two factors namely management risk and time management risk were the significant value was less than 0.05. So there was a significant difference between the groups. Remaining five factors the significant value was higher than 0.05. Since there was no significant difference between the groups. The negative sign implied that there was a low risk.

4.6 ONE-WAY ANOVA

The One-Way ANOVA ("analysis of variance") compares the mean of two or more independent groups in order to determine whether there is statistical evidence that significant difference among the means of two or more groups.

4.6.1 Analysis of Variance of the Respondent's Age on Risks Factors

Analysis of variance had compared the two groups in Table 4.3. Among the groups age factor is dependent variable were financial risk, insurance risk, contractual risk, design risk, management risk, external risk and time management risk are independent variables. From the table mean and standard deviation of the respondents' designation were calculated.

FACTOR	ACE	ЪT	14	C D			
FACTORS	AGE	N	Mean	S.D	F-VALUE	P-VALUE	
Financial Risks	<30	27	2.37	0.25		0.520	
	31 - 35	35	2.38	0.24	0.760		
	36 - 40	9	2.48	0.41	0.700		
	>40	4	2.54	0.20			
Insurance Risks	<30	27	2.48	0.60			
	31 - 35	35	2.21	0.43	1.873	0.142	
	36 - 40	9	2.22	0.37	1.075	0.142	
	>40	4	2.66	0.66			
Contractual Risks	<30	27	1.95	0.49			
	31 - 35	35	1.97	0.50	0.052	0.094	
	36 - 40	9	1.96	0.53	0.053	0.984	
	>40	4	1.87	0.49			
Design Risks	<30	27	2.19	0.32			
	31 - 35	35	2.23	0.37	0.405	0.750	
	36 - 40	9	2.30	0.38	0.405		
	>40	4	2.35	0.24			
Management Risks	<30	27	2.30	0.29			
C	31 - 35	35	2.20	0.21	0 (0)	0.05	
	36 - 40	9	2.02	0.29	2.638	0.056	
	>40	4	2.17	0.27			
External Risks	<30	27	2.51	0.27			
	31 - 35	35	2.37	0.34	1 500	0.155	
	36 - 40	9	2.44	0.21	1.789	0.157	
	>40	4	2.70	0.60			
Time Management	<30	27	1.83	0.39			
	31 - 35	35	1.89	0.32	1	a (a .	
	36 - 40	9	1.83	0.25	0.829	0.482	
	>40	4	2.12	0.56			
	270	-	2.12	0.50			

Table 4.3 Analysis of Variance of Risk Factors with the Respondent's Age



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Analysis of variance of risk factors with respondent's age table shows that all the risk factor's the F value for financial risk 0.76, insurance risk 1.873, contractual risk 0.053, design risk 0.405, management risk 2.638, external risk 1.789 and time management risk 0.829. The P value is greater than 0.05. So significance rejected, and concluded that there was a statistically no significant difference in the mean of the variable, between groups based on designation of the respondents

4.6.2 Analysis of Variance of the Respondent's Experience on Risks Factors

Analysis of variance had compared the two groups in Table 4.4. Among the groups experience factor is dependent variable were financial risk, insurance risk, contractual risk, design risk, management risk, external risk and time management risk are independent variables. From the table mean and standard deviation of the respondents' designation were calculated.

FACTORS	EXPERIENCE	Ν	Mean	S.D	F-VALUE	P-VALUE	
Financial Risks	1 - 5	32	2.35	0.26			
	6 - 10	29	2.44	0.27	1.133	0.348	
	11 - 15	7	2.38	0.26	1.155	0.346	
	>15	7	2.50	0.23			
Insurance Risks	1 - 5	32	2.43	0.63			
	6 - 10	29	2.26	0.45	1.148	0.341	
	11 - 15	7	2.14	0.37	1.140	0.541	
	>15	7	2.50	0.58			
Contractual Risks	1 - 5	32	1.97	0.49			
	6 - 10	29	1.93	0.50	0.843	0.502	
	11 - 15	7	1.88	0.52	0.845	0.302	
	>15	7	1.94	0.44			
Design Risks	1 - 5	32	2.25	0.34			
	6 - 10	29	2.18	0.35	0.737	0.570	
	11 - 15	7	2.18	0.36	0.737		
	>15	7	2.30	0.30			
Management Risks	1 - 5	32	2.28	0.27			
	6 - 10	29	2.20	0.25	1.390	0.246	
	11 - 15	7	2.05	0.30	1.390	0.240	
	>15	7	2.13	0.24			
External Risks	1 - 5	32	2.48	0.29			
	6 - 10	29	2.37	0.34	0.705	0.591	
	11 - 15	7	2.48	0.22	0.705	0.391	
	>15	7	2.56	0.51			
Time Management	1 - 5	32	1.80	0.33			
	6 - 10	29	1.95	0.37	1.726	.154	
	11 - 15	7	1.73	0.21	1.720	.134	
	>15	7	2.11	0.44			

Table 4.4 Analysis of Variance of Risk factors with the Respondent's Experience

Analysis of variance of risk factors with respondent's experience table shows that all the risk factor's F value for financial risk 1.113, insurance risk 1.148, contractual risk 0.843, design risk 0.737, management risk 1.390, external risk 0.705 and time management risk 1.726. The P value is greater than 0.05 So significance rejected, and concluded



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that there was a statistically no significant difference in the mean of the variable, between groups based on designation of the respondents

4.6.3 Analysis of Variance of the Respondent's Designation on Risks Factors

Analysis of variance had compared the two groups in Table 4.5 Among the groups experience factor is dependent variable were financial risk, insurance risk, contractual risk, design risk, management risk, external risk and time management risk are independent variables. From the table mean and standard deviation of the respondents' designation were calculated.

FACTORS	DESIGNATION	Ν	Mean	S.D	F-VALUE	P-VALUE	
Financial Risks	Project Manager	9	2.35	0.227			
	Planning Engineer	25	2.42	0.236	0.222	0.881	
	Architect	10	2.36	0.219	0.222	0.881	
	Site Engineer	31	2.40	0.324			
Insurance Risks	Project Manager	9	2.51	0.412			
	Planning Engineer	25	2.29	0.411	1.409	0.247	
	Architect	10	2.06	0.344	1.409	0.247	
	Site Engineer	31	2.41	0.692			
Contractual Risks	Project Manager	9	1.96	0.491			
	Planning Engineer	25	1.90	0.471	0.487	0.692	
	Architect	10	1.86	0.554	0.487	0.692	
	Site Engineer	31	2.03	0.504			
Design Risks	Project Manager	9	2.28	0.342			
	Planning Engineer	25	2.18	0.356	0.321	0.810	
	Architect	10	2.30	0.352	0.521		
	Site Engineer	31	2.23	0.351			
Management Risks	Project Manager	9	2.13	0.301			
	Planning Engineer	25	2.21	0.218	0.402	0.752	
	Architect	10	2.22	0.198	0.402	0.752	
	Site Engineer	31	2.24	0.318			
External Risks	Project Manager	9	2.60	0.360			
	Planning Engineer	25	2.43	0.274	0.889	0.451	
	Architect	10	2.36	0.126	0.889	0.431	
	Site Engineer	31	2.44	0.399			
Time Management	Project Manager	9	1.88	0.353			
	Planning Engineer	25	1.86	0.352	0.852	0.470	
	Architect	10	1.73	0.140	0.852	0.470	
	Site Engineer	31	1.93	0.407			

Table 4.5 Analysis of Variance of Risk Factors with the Respondent's Designation

Analysis of variance of risk factors with respondent's designation table showed that the risk factor's F value for financial risk 0.222, insurance risk 1.409, contractual risk 0.487, design risk 0.321, management risk 0.402, external risk 0.889 and time management risk 0.852. The P value was greater than 0.05. So significance rejected, and concluded that there was a statistically no significant difference in the mean of the variable, between groups based on designation of the respondents.



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4.7 Ranking of Risk Factors

Bridges were one of the most critical components in the transportation infrastructure for safety, security and mobility. Different issues, such as increased truck loadings and reduced maintenance funds, had contributed to increased risks of bridge failure. The risk in a bridge construction site was studied by adopting survey method. The data collection was conducted through questionnaire survey and Google forms and was well analysed with statistical analysis software (SPSS). In this study the questionnaire survey's respondents were 9 project managers, 25 planning engineers, 10 architect and 31 site engineers who had rich experience in construction and strong academic background. Out of 50 factors, the questionnaires were grouped into 7 subgroups as financial risks, insurance risks, contractual risks, management risks, design risks, external risks and time management risk. From the statistical results, the top 10 critical factors were taken as the main factors. The ranks were formed in hierarchical order from lowest mean value to highest mean value. The Table 4.6 and Figure 4.1. Showed critical risk factors were ranked hierarchical manner.

Table 4.6 Critical Risk Factors

Sl. No.	Factor ID	FACTORS	MEAN	S.D	RANK
1	TM1	Delay during construction process	1.4	0.52	1
2	MR4	Lack of coordination	1.56	0.826	2
3	MR9	Safety equipment for workers	1.57	0.661	3
4	DR7	Many modifications on design are made during execution	1.59	0.807	4
5	ER5	Unavailability of land and right of way that restricts access to the site	1.64	0.864	5
6	TM5	Casting and curing time is more	1.64	0.799	6
7	FR6	Inexperience when pricing tenders	1.69	0.87	7
8	FR4	Unrealistic cost estimate and schedules	1.71	0.818	8
9	CR4	The owner lags behind in paying the contractors	1.71	0.835	9
10	CR6	Low level of capability of contractor	1.73	0.92	10

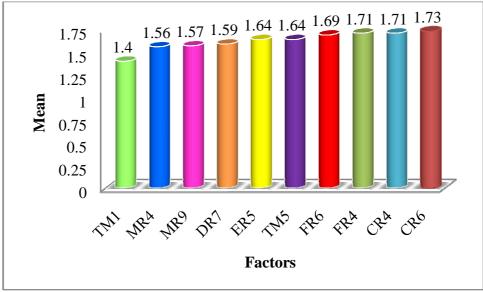


Figure 4.4 Critical Risk Factors



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V. CRITICAL RISK FACTORS

The reasons for the risk are given below as follows.

Time Management Risk

- Delay during construction process: With a mean of 1.4, delays in construction process ranked first. Working is also postponed due to many reasons some reasons are given below. The delay was due to miscommunication between persons working at site and office, environment condition, transportation problem and etc. all can be overcome by pre-planned of works carried at a particular day, scheduling should be given more importance.
- Casting and curing time is more: with mean of 1.64, Casting and curing time is more ranked sixth in the risk factor. In a bridge construction casting of deck slab, pillars are huge in numbers, so their casting time needs more time for good quality and for better service period. So it causes time delay which was directly affects the cost of the project.

Financial Risks

- Inexperience when pricing tenders: with mean of 1.69, Inexperience when pricing tenders ranked seventh in the risk factor. Quoting a tender was initially done at the initial stage of construction phase; it was the main reason to give importance to this, because pricing the tender should be done carefully which needed experience and accuracy for neither over drafting the quotation nor less the quotation.
- Unrealistic cost estimate and schedules: With a mean of 1.71, Unrealistic cost estimate and schedules ranked eighth in the risk factors. Prepared cost and schedule of bridge was an important because money and time were vital things that should be taken care of. If either one of them are over drafted loss can be charged easily. **Management Risks**
- Lack of coordination: with a mean of 1.56, Lack of coordination ranked second in the risk factors. Coordination between labours and engineers should be upright to maintain the tempo of worked carried out, if the relation between the co-workers was ruined then the worked will be delayed which was unexplainable to higher officials. Hence if there was any lack of coordination at construction site can be affecting the construction.
- Safety equipment for workers: With a mean of 1.57, Safety equipment for workers ranked third in the risk factors. Worker's safety should be given importance at a construction site, because there were many accidents which could occur ant time. Workers should be given proper training and PPE (Personal Protective Equipment) so that they can work at a safe environment. **Contractual Risks**
- The owner lags behind in paying the contractors: With a mean of 1.71, the owner lags behind in paying the contractors ranked ninth in the risk factors. Paying the for the work done by the contractor is an important relation kept between the owner and the contractor, because after the payment is received for the work finished so they can do the next work with payment received.
- Low level of capability of contractor: With a mean of 1.73, Low level of capability of contractor ranked tenth in risk factors. The capability of a contractor was judged by the previous work carried out the contractor, if the contractor was not able to finish the work without any queries, he would not be able to get the next contract. **Design Risks**
- Many modifications on design are made during execution: With a mean of 1.53, many modifications on design are made during execution ranked fourth in the risk factors. Before the execution work starts all the work were finished in software platform for clear understanding during execution but sometimes modification are made due improper designs, because through design stage they are not aware of the site condition. So that should be taken care of design team that there may not get differ and changes made during execution. **External Risks**
- Unavailability of land and right of way that restricts access to the site: With a mean of 1.64, Unavailability of land and right of way that restricts access to the site ranked fifth in the risk factors. This type of risk is unpredictable, because these types of risk occur by local bodies present near the site of construction. To



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overcome this type of risk a healthy relationship should be developed between the local bodies or a contract should be framed before the commencement of work.

VI. CONCLUSION

The following conclusions were drawn from the data analysis:

- The demographical analysis of the respondents, based on the age the respondents were less than 30 years of age had highest percentage of 48%. Based on the designation the highest respondents were Site Engineers had a percentage of 42%. Based on the experience the highest respondents were 1 to 5 years of experience had 43 %.
- The overall ranking of risk factors for the seven categories were analysed, the mean value ranging from 1 to 2.5 as considered as the most critical factors in the bridge projects. the top ten ranking of risk factors were as follows: Delay during construction process, Lack of coordination, Safety equipment for workers, many modifications on design are made during execution, Unavailability of land and right of way that restricts access to the site, Casting and curing time is more, Inexperience when pricing tenders, Unrealistic cost estimate and schedules, the owner lags behind in paying the contractors and Low level of capability of contractor.
- The T-test were analysed based on the male and female groups for the seven categories, only two factors namely management and time management risk were the significant value was less than 0.05, remaining five factors the significant value was higher than 0.05.
- The ANOVA test was analysed based on the age, experience and designation for the seven categories the significant value was higher than 0.05 so there was no statistically significant differences among the groups.

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